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## Chief Executive Director's Message



Dear Partners, Colleagues, and Friends,

As we reflect on 2025, we do so at a time marked by profound transformation across our region. The Arab world continues to navigate complex and overlapping challenges, protracted conflicts, displacement, economic uncertainty, and shrinking civic space, yet it is also a time of resilience, innovation, and renewed calls for justice and dignity.

At the **Arab Renaissance for Democracy and Development (ARDD)**, we have remained committed to advancing a vision of an Arab region grounded in **rights, inclusion, and sustainable development**. This year, our work has not only expanded in scale but also deepened in impact, reflecting our continued transition toward **systemic and transformative change**.

In 2025, ARDD reached more than **130,000 individuals and families** through integrated programs spanning legal aid, psychosocial support, women's leadership, youth engagement, education, and economic empowerment. These numbers represent more than outputs; they reflect lives supported, rights protected, and communities strengthened.

Our legal aid work remains at the heart of our mission. Supporting over **108,000 individuals** across Jordan, including refugees and host communities, we have reinforced access to justice as a **cornerstone of protection and stability**. Through this work, we are not only addressing immediate needs but also contributing to shaping national and global conversations on **refugee rights and durable solutions**.

This year also marked a significant step forward in our Women, Peace, and Security agenda as we mark the 25<sup>th</sup> anniversary of the launch of UNSCR 1325. Through initiatives such as *Tawasol*, *Empowering Each Other*, and the regional *She Leads* program, we have supported women and girls to move from participation to leadership. The launch of our **Reclaiming the Future: Women, Peace, and Justice in the Arab World** campaign further underscored our commitment to advancing inclusive leadership as a driver of peace and transformation.

Our work with youth and education continues to demonstrate that young people are not only the future, they are **agents of change today**. Through programs such as *Investing in the Future*, *Nidaa for Change* and our youth policy labs, we are creating spaces for youth to engage, lead, and influence the policies that shape their lives.

Localization has been a defining priority throughout the year. We have worked to translate this principle into practice by strengthening local civil society networks, supporting community-based initiatives, and fostering inclusive economic opportunities through Future Forward platforms such as *Season's Market*. The **Al-Nahda Localization Award** and the **Ethics in Business Award** have further reinforced the importance of locally led and ethically grounded development.

At the same time, our **Renaissance Strategic Center (RSC)** has continued to serve as a vital knowledge hub, producing research and facilitating dialogue that bridges local realities with global policy discussions. From migration and governance to Palestine and climate justice, our work contributes to shaping a more informed and equitable discourse.

None of these achievements would have been possible without the dedication of our team, the trust of the communities we serve, and the support of our partners and donors. Together, we have demonstrated that meaningful change is possible when efforts are grounded in collaboration, evidence, and shared values.

As we look ahead, ARDD remains committed to:

- Strengthening access to justice and protection systems
- Advancing women's leadership and inclusive participation
- Expanding youth engagement and education reform
- Promoting localization and sustainable economic development
- Enhancing knowledge production and policy influence across the region and beyond

In a rapidly changing world, our mission remains constant: to contribute to a renewed Arab Renaissance that places **people, rights, and dignity at its core**.

We thank you for your continued partnership and trust, and we look forward to building the future together.

Sincerely,

**Adv. Samar Muhareb**

Chief Executive Director

Arab Renaissance for Democracy and Development (ARDD)

## 2025 in Numbers

# 2025 in Numbers

ARDD continued advancing justice, inclusion, protection, localization, and sustainable development across Jordan and the wider Arab region through integrated programming, research, policy engagement, and strategic partnerships.



**130,000+**

individuals and families reached through ARDD's programs, services, research, and advocacy initiatives.



**108,000+**

refugees and vulnerable Jordanians accessed legal aid services, including legal awareness, counselling, mediation, accompaniment, and legal representation.



**15,400+**

legal hotline calls received during 2024–2025, strengthening access to justice and protection pathways.



**12,996**

beneficiaries reached through education and inclusive learning initiatives.



**3,700**

beneficiaries engaged through the **Empowering Each Other** initiative.



**1,790**

beneficiaries reached through the **Tawasol** initiative.



**480**

vulnerable families received humanitarian food voucher assistance during Ramadan 2025.



**20**

women-led and youth-led organizations strengthened through capacity-building and governance support.



**41**

young women leaders completed advanced leadership and advocacy training through **Nidaa for Change**.



**100+**

publications, policy papers, studies, webinars, strategic dialogues, and events produced through the **Renaissance Strategic Center (RSC)** and the **Euro-MENA Initiative**.



**Expanded**

partnerships with national institutions, civil society organizations, academic institutions, donors, and international organizations across Jordan, the Arab region, and Europe.



These achievements reflect ARDD's continued commitment to advancing rights-based, locally led, and evidence-driven approaches that strengthen resilience, participation, justice, and sustainable development.



### JUSTICE

Promoting rights and access to justice



### INCLUSION

Building inclusive and cohesive communities



### PROTECTION

Ensuring protection and dignity for all



### LOCALIZATION

Strengthening local leadership and ownership



### SUSTAINABLE DEVELOPMENT

Advancing sustainable and resilient futures

## About ARDD

Established in 2008 in Amman as ARDD – Legal Aid, the Arab Renaissance for Democracy and Development (ARDD) has grown into a regional platform advancing inclusive, rights-based, and sustainable development. In 2012, ARDD adopted a structure aligned with its broader ambition: contributing to a renewed Arab Renaissance (Nahda) that responds to the region’s evolving political, social, and economic realities.

Operating at the intersection of community engagement, policy influence, and knowledge production.

Guided by its vision, ARDD works to translate local realities into systemic change:

### Vision

An Arab world in which all people enjoy fair, inclusive, and sustainable rights and opportunities.

### Values

Justice | Dignity | Participation | Equity | Accountability | Localization




### Executive Highlights

- **Regional Reach** – Expanding engagement across the MENA region and Europe
- **Integrated Model** – Combining programs, research, and international advocacy
- **Rights-Based Approach** – Centering dignity, equity, and inclusion
- **Policy Influence** – Linking community insights to decision-making spaces

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## Three-Pillar Model

ARDD’s structure brings together three complementary pillars that enable coordinated impact across levels:

		
<p><b>ARDD's Efforts</b></p> <p>Working towards justice, inclusivity, and sustainable rights and opportunities. Since the first Arab Renaissance Movement, the legacy of pluralism, intellectual curiosity, and humanism has been overshadowed by regional conflict, yet ARDD prioritizes these trends as the roots of democracy and development. These values are the foundation of all our programs.</p>	<p><b>Renaissance Strategic Center</b></p> <p>The Renaissance Strategic Center (RSC) is an independent think tank based in Jordan that operates within the organizational framework of the Arab Renaissance for Democracy and Development (ARDD). RSC was established in 2018 to promote new thinking and policy initiatives to address the challenges confronting the contemporary Arab world.</p>	<p><b>Euro-MENA Initiative</b></p> <p>The Euro-MENA Initiative for Democracy and Development (ARDD Europe) aims at deepening understanding and fostering cooperation between Europe and the Middle East and North Africa (MENA). It addresses pressing regional and global challenges in the context of rapid societal and geopolitical transformations. Established in 2024 in Brussels, Belgium, by ARDD.</p>

## ARDD Efforts

Delivering integrated development and humanitarian interventions focused on:

### Key Focus

Community-driven solutions, localization, and resilience-building



**Women's access to justice**



**Good governance**



**Sustainable livelihoods and economic well-being**



**Protection and relief**



**Education**

## Renaissance Strategic Center (RSC)

Amman-based research and policy arm producing evidence to inform reform and decision-making.

Website: <https://renaissancestrategiccenter.com/>

### Key Focus

Policy research, strategic analysis, and knowledge-to-practice linkages

## Research Programs



Access to Justice



Social Protection and Economic Development



Arab Transformations



The Question of Palestine



Migration, Forced Displacement, Asylum, and Statelessness in the Arab World



Women and Youth Empowerment

## Euro-MENA Initiative

Brussels-based platform for cross-regional dialogue and international engagement.

Website: <https://euromena-initiative.org/>

### Key Focus

Partnerships, advocacy, and Euro-MENA policy exchange



**Migration and  
Refugees**



**Human Rights and  
Inclusive Governance**



**Peace Initiatives and  
Political Stability**



**Aid, Economy, and  
Development**

## Strategic Approach

ARDD supports the most vulnerable individuals from refugee and host communities - particularly women and youth - to exercise and enjoy their social ,political ,and economic rights through:



**Provision of Legal  
and Social  
Protection Services**



**Humanitarian &  
Developmental  
Programs and Projects**



**Research and  
Advocacy**



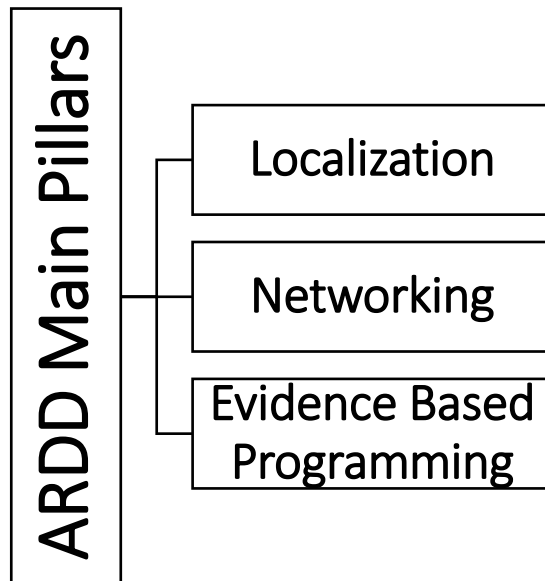
**Media and  
Awareness-raising**

ARDD aligns implementation, research, and advocacy within a single framework to ensure coherence and scale:

## How It Works

- Local engagement informs policy priorities
- Research guides program design and advocacy
- Partnerships and networks expand reach and influence

ARDD continues to strengthen its role as a regional actor shaping inclusive and sustainable development, bridging Arab local realities with global agendas and advancing a forward-looking Arab Renaissance.



## Networks, Coalitions, and Communities of Practice

ARDD's impact extends beyond its programs and projects through a broad ecosystem of networks, coalitions, and communities of practice that connect local actors, policymakers, researchers, and international partners around shared priorities. These networks serve as platforms for knowledge exchange, coalition-building, and collective influence across issues of justice, governance, localization, education, social protection, displacement, women's leadership, and the Question of Palestine



## 2025 in Context: Operating Amid Polycrisis

ARDD operated in a year shaped by:

- Protracted displacement and refugee precarity
- The genocide in Gaza and erosion of international legal norms
- Shrinking civic space and criminalization of dissent
- Aid politicization and global funding contraction
- Youth disengagement from formal political systems
- Gendered impacts of crisis and online/offline violence

ARDD responded by **integrating emergency services with policy reform, research, and localization**, ensuring resilience across all program areas.

In 2025, ARDD's public-facing news, statements, and publications did more than document activity; they reinforced the organization's strategic positioning across justice, women's leadership, youth participation, localization, education, and regional advocacy. The year's public record shows a deliberate effort to connect field practice with policy influence, and service delivery with systems change. ARDD's program architecture is reflected in its official program areas: **Women's access to justice, Sustainable livelihoods and economic well-being, Good Governance, Education, and Protection and Relief**. At the same time, its broader institutional framework is strengthened by the Renaissance Strategic Center in Amman and the Euro-MENA Initiative in Brussels.

## Localization in Practice

Localization remained a central pillar of ARDD's work throughout 2025. Beyond policy discussions and commitments, ARDD continued translating localization into practical action by strengthening local leadership, supporting community-based organizations, promoting equitable partnerships, and creating opportunities for local actors to shape development and humanitarian responses.

Through initiatives such as Future Forward, the Jordan National NGOs Forum (JONAF), Tawasol, the Al Nahda Localization Award, and community-led humanitarian responses, ARDD worked to strengthen the capacity, visibility, and influence of local organizations and networks across Jordan.

ARDD's localization efforts focused on:

- Strengthening governance and sustainability of local civil society organizations.
- Supporting community-led humanitarian and development initiatives.
- Promoting meaningful participation of women, youth, and local actors in decision-making processes.
- Facilitating policy dialogue on localization and the future of aid.
- Encouraging more equitable partnerships between local, national, and international stakeholders.
- Expanding opportunities for local organizations to contribute to research, advocacy, and policy discussions.

Through these efforts, ARDD continued advocating for localization not merely as a funding mechanism, but as a transformative approach that places communities, local institutions, and national actors at the center of development and humanitarian action.

## Access to Justice, Protection, and Durable Solutions

In 2025, ARDD continued demonstrating that legal aid, protection, and humanitarian assistance are deeply interconnected. Through strategic partnerships with **UNHCR**, **Secours Islamique France**, **Islamic Aid France**, **Amna Refugee Healing Network**, JONAF member organizations, and national institutions, ARDD strengthened pathways to justice and protection while responding to immediate humanitarian needs.

As humanitarian funding gaps continue to widen and displacement dynamics evolve across the region, ARDD remains committed to advancing localized, rights-based, and community-led approaches that protect dignity, strengthen resilience, and ensure that vulnerable communities are not left behind.

## **Access to Justice at Scale: Legal Aid for Over 108,000 People**

Legal empowerment was a cornerstone of ARDD's work in 2025. Through its UNHCR-supported legal aid project, ARDD provided services to **70,700 Syrians, non-Syrian refugees, and Jordanians** across all Jordanian governorates and refugee camps. Additional donor-funded legal aid initiatives enabled ARDD to reach another **37,700 individuals**, bringing the total to over **108,000 legal aid beneficiaries**.

These services included legal awareness sessions, individual counselling, mediation, accompaniment to official procedures, and legal representation before courts. Cases addressed civil documentation, residency challenges, labor disputes, family law, housing and eviction matters, and gender-based violence responses. Legal evidence and field insights were shared at influential forums, including the **Global Refugee Forum 2025 in Geneva**, shaping international policy discussions on protection and durable solutions.

## **Legal Aid as a Life-Saving Protection Service**

Access to justice remains one of ARDD's defining areas of expertise and a cornerstone of its protection approach. In contexts of displacement, economic hardship, and legal uncertainty, legal aid serves as a life-saving service that enables individuals and families to access rights, secure legal identity, resolve disputes, prevent exploitation, and navigate complex administrative and judicial systems.

In 2025, ARDD continued implementing one of the largest legal aid programs in Jordan through its long-standing partnership with UNHCR and additional donor-supported initiatives. Legal aid services were delivered across all governorates and refugee camps through a combination of legal awareness, counselling, representation, referrals, community outreach, and a dedicated legal hotline.

ARDD's approach goes beyond case management to promote legal empowerment, accountability, and durable solutions. Through evidence generated from legal aid interventions, ARDD continued contributing to national, regional, and global discussions on refugee protection, legal identity, access to justice, and rights-based approaches to displacement and development.

By integrating legal aid with protection, psychosocial support, humanitarian assistance, and policy advocacy, ARDD continues to demonstrate the critical role of legal services in strengthening resilience, protecting dignity, and advancing sustainable solutions for refugees and vulnerable communities alike.

## **Comprehensive Protection: Psychosocial and Humanitarian Support**

Acknowledging that legal vulnerability is often rooted in broader social distress, ARDD expanded its protection responses in 2025. In partnership with **Amna – Refugee Healing Network**, structured psychosocial support was delivered to **8,600 individuals** in Amman, with a focus on women, youth, and survivors of trauma. Relief assistance also reached vulnerable households through food vouchers for **480 families** under the SIF project in Amman, Zarqa,

Irbid, and Mafraq, while **250 families** received cash-for-protection support nationwide—totaling over **700 families** assisted with essential livelihood support.

### **Access to Justice, Legal Aid, Protection, and Humanitarian Response**

Access to justice remains the foundation of ARDD’s work and identity. Since its establishment in 2008 as **ARDD – Legal Aid**, the organization has advanced a rights-based approach that links legal protection, humanitarian response, community resilience, and sustainable development. In 2025, ARDD continued strengthening pathways to justice, protection, legal empowerment, and humanitarian support for refugees, vulnerable Jordanians, women, youth, and marginalized communities affected by displacement, economic hardship, and regional crises.

Through legal aid, awareness raising, representation, community outreach, protection services, and humanitarian interventions, ARDD worked to ensure that vulnerable populations can access their rights, navigate legal systems, and strengthen their resilience in the face of growing social and economic challenges.

### **Key Results at a Glance**

- More than **15,400 legal hotline calls** received during 2024–2025.
- Continued legal aid and protection support for refugees and vulnerable Jordanians across Jordan.
- Humanitarian assistance delivered to **480 vulnerable refugee and host-community families** during Ramadan 2025.
- Long-standing humanitarian partnership with **Secours Islamique France (SIF)** continued, reaching vulnerable communities through seasonal relief programs.
- Expanded protection partnerships with **UNHCR** and **Amna Refugee Healing Network**.
- Strengthened advocacy on refugee rights, women’s access to justice, child protection, legal identity, and durable solutions.

## Legal Aid and Access to Justice

ARDD continued positioning legal aid as a critical pillar of protection, resilience, and durable solutions. Beyond legal counseling and representation, ARDD's approach focuses on empowering individuals and communities to understand, claim, and protect their rights.

Key 2025 publications and updates included:



These efforts reinforced ARDD's role as a leading actor in refugee legal protection and access to justice while contributing to broader policy discussions on displacement, return, legal documentation, and sustainable solutions.

## Relief Services for Refugees and Host Communities

Alongside legal aid and protection services, ARDD continued implementing integrated humanitarian responses through:

### [Relief Services for Refugees and Host Communities in Jordan](#)

Implemented through ARDD's long-standing partnership with **Secours Islamique France (SIF)** since 2013, the initiative supports vulnerable Syrian refugees and host communities through seasonal humanitarian assistance, food security interventions, and community-based relief programs.

## Between **2013** and **2025**, the **ARDD-SIF** partnership supported:



**9,670**  
**families**

through food packages  
and food voucher assistance.



**1,000**  
**families**

through Qurbani distributions  
during Eid Al-Adha.



The partnership has become an important example of sustained humanitarian cooperation that combines immediate relief with dignity-centered and community-based approaches

### Ramadan 2025 Humanitarian Campaign

During Ramadan 2025, ARDD and the **Jordan National NGOs Forum (JONAF)** implemented a localized humanitarian response targeting the most vulnerable refugee and Jordanian families affected by worsening economic conditions and declining humanitarian funding.

Key initiative:

[Relief Aid in the Month of Ramadan: Members of JONAF Respond to the Most Affected Families and Bring Them Back Hope](#)

With support from **Islamic Aid France**, the initiative provided:

- **480 food vouchers**
- Valued at **50 Jordanian Dinars per family**
- Benefiting vulnerable Syrian refugee families and Jordanian households
- Across **Amman, Zarqa, Mafraq, and Irbid**

The response was implemented through JONAF member organizations:

- Khawla Bint Al-Azwar Association (Zarqa)
- Abu Alanda Association for Social Development (Amman)
- Al-Keram Association for Underprivileged Families and Orphans (Mafraq)
- Al-Rafid Women's Agricultural Society (Irbid)

The initiative reflected ARDD's localization approach by strengthening the role of local organizations in humanitarian delivery while reinforcing community solidarity, social protection, and dignified access to assistance during a period of increasing humanitarian funding constraints.

### **Protection Partnerships: UNHCR and Community-Based Support**

ARDD's partnership with **UNHCR** remained central to its protection programming in Jordan. Through legal aid, awareness sessions, referrals, and community outreach, ARDD supported refugees in accessing legal rights, protection mechanisms, and essential services.

Key initiatives included:

- [TFGBV and Women's and Girls' Awareness During the 16 Days of Activism Campaign Against Violence](#)
- [ARDD Featured in the Legal Aid Services Map for Women in Jordan](#)

These interventions strengthened legal awareness and protection pathways, particularly for women and vulnerable groups facing legal and social barriers.

### **Community Protection and Healing with Amna Refugee Healing Network**

ARDD also continued implementing protection and psychosocial support activities through its partnership with **Amna Refugee Healing Network** under the Prevention and Protection Interventions Project.

Key milestones included:

- [ARDD and Amna – Refugee Healing Network Enhance Community Engagement](#)
- [ARDD and Amna Amplify Community Perspectives Through the PhotoVoice Initiative](#)

The initiative combined community engagement, protection monitoring, psychosocial support, and participatory approaches that enabled vulnerable individuals to express their experiences and strengthen community resilience.

## Women, Peace and Security, Gender Justice, and Reclaiming the Future

### Women, Peace and Security, Gender Justice, and Reclaiming the Future

In 2025, ARDD strengthened its role as a leading regional actor advancing the Women, Peace and Security (WPS) agenda through an integrated approach that connects women's leadership, access to justice, civic participation, education, social cohesion, and crisis preparedness. Through initiatives spanning local, national, and regional levels, ARDD worked to ensure that women and girls are not only beneficiaries of development and humanitarian action but active leaders shaping their communities and influencing policy and governance processes.

#### Key Results at a Glance



The infographic is divided into three horizontal sections. The top section is light grey and features the IGNITE logo on the left, which consists of a stylized sun rising over two figures holding hands, with the word 'IGNITE' in large red letters below it and the tagline 'Inspiring Girls and Grassroots Networks for Inclusive and Transformative Education' in smaller text. To the right of the logo are two bullet points. The middle section is dark red and features the word 'Tawasol:' in a white, cursive font on the left. To its right are two bullet points. The bottom section is light grey and features a black and white photograph of several hands clasped together on the left. To its right are three bullet points.

- 41 young women leaders trained through Nidaa for Change.
- 4 youth-led initiatives launched to promote inclusive education through Nidaa for Change.

**Tawasol:**

- 1,790 beneficiaries reached through the Tawasol initiative.
- 20 women-led and youth-led organizations strengthened through Tawasol.

- 3,700 beneficiaries reached through the Empowering Each Other initiative.
- 1,000 women and girls are directly engaged in leadership and civic participation activities through Empowering Each Other.
- 500 men and boys engaged as allies for gender equality and social cohesion through Empowering Each Other.



### **Reclaiming the Future: Women, Peace and Justice in the Arab World**

A major milestone in 2025 was the launch of the Renaissance Strategic Center’s regional campaign, **Reclaiming the Future: Women, Peace and Justice in the Arab World**, marking the 25th anniversary of UN Security Council Resolution 1325. The campaign provided a strategic framework for ARDD’s efforts to advance women’s leadership, peacebuilding, justice, and governance, while highlighting the critical role of women in addressing conflict, displacement, shrinking civic space, and development challenges across the Arab region.

#### **Strengthening Women’s Leadership and Community Resilience**

Implemented in partnership with UN Women, the **Tawasol Initiative** strengthened the capacities of women-led and youth-led organizations to participate in crisis preparedness, response, and recovery, while enhancing local coordination and women’s leadership in decision-making processes.

Similarly, **Empowering Each Other (EEO): Leading Together – Advancing Women’s Leadership Through Civic Action**, implemented with UN Women through the Oasis Programme, promoted women’s civic engagement, leadership, and community participation while engaging men and boys as partners in advancing gender equality and social cohesion.

#### **Investing in the Next Generation of Women Leaders**

ARDD continued investing in young women’s leadership through two flagship initiatives.

**Nidaa for Change**, implemented under the IGNITE project in partnership with the René Moawad Foundation (RMF) and supported by Agence Française de Développement (AFD), empowered adolescent girls and young women to advocate for more inclusive education systems and lead community-based initiatives addressing educational participation and inclusion.

At the regional level, **She Leads**, implemented in partnership with Terre des Hommes Netherlands and regional partners, strengthened girls’ and young women’s capacities to

participate in civic and political life, advocate for their rights, and lead initiatives promoting gender equality and social development.

### **Advancing Gender Justice and Access to Justice**

ARDD continued addressing structural barriers limiting women's participation, including unequal access to justice and technology-facilitated gender-based violence. Through legal aid, research, advocacy, and public dialogue, ARDD promoted women's rights and generated evidence to inform policy and practice.

Through Reclaiming the Future, Tawasol, Empowering Each Other, Nidaa for Change, and She Leads, ARDD continued building an integrated ecosystem for women's leadership, justice, education, and peacebuilding. By linking grassroots action with policy influence, research, and regional dialogue, ARDD is helping shape a future in which women are central to advancing peace, governance, and sustainable development across the Arab region.

### **Youth Leadership, Civic Engagement, and Political Participation**

In 2025, ARDD continued investing in youth leadership as a strategic pillar for democratic participation, social cohesion, and inclusive governance. Through leadership development, policy dialogue, regional networking, and evidence-based research, ARDD worked to strengthen youth agency and create meaningful opportunities for young people to contribute to public life and decision-making processes across Jordan and the wider Arab region.

ARDD's flagship [\*\*New Generation \(GenG\)\*\*](#) initiative advanced youth civic and political participation by combining leadership development, policy engagement, and practical action. Throughout the year, young people engaged directly with policymakers and stakeholders through initiatives such as [Achievements Harvest: New Generation Celebrates Active Youth Civic and Political Participation](#), the [Youth Participation Policy Lab](#), and the [Regional Meeting on Youth Leadership and Civic Engagement in the Arab Region](#). ARDD also expanded opportunities for youth-led action through [three strategic partnerships supporting environmental and civic engagement initiatives](#).

### **Key Publications**

To support evidence-based policymaking, the Renaissance Strategic Center (RSC) produced a series of studies examining youth aspirations, participation, leadership, and evolving forms of civic engagement:

- [Passive or Restrained? Youth Civic Engagement and Political Participation](#)
- [Redefining Participation: Arab Youth Between Traditional Politics and New Forms of Activism](#)
- [Social Norms and Political Processes: Pathways to Enhance Civic and Political Participation](#)
- [Women, Youth and Leadership: Lessons Learned](#)
- [Evolving Perspective: Leadership Qualities Among Young Men and Women in Jordan](#)

Together, these initiatives and publications helped strengthen youth participation, inform governance reform discussions, and support the emergence of a new generation of engaged leaders capable of contributing to sustainable development and democratic governance across the Arab region.

## Education and Inclusive Learning

### **Education: Building Inclusive, Equitable, and Future-Ready Learning Systems**

Education remains one of the most important pillars of ARDD’s vision for democratic development, social justice, and long-term resilience across the Arab region. Guided by its Inclusive Education Strategy, ARDD works to strengthen equitable access to quality learning opportunities and to promote leadership, innovation, civic participation, and educational inclusion for vulnerable and marginalized communities.

In 2025, ARDD deepened its engagement in education as both a rights-based and developmental priority. Through strategic partnerships, research, youth leadership initiatives, and systems-strengthening programs, ARDD contributed to advancing more inclusive, evidence-based, and future-oriented education systems that can respond to the challenges of displacement, inequality, technological transformation, and social change.

As education systems across the Arab region continue to confront the effects of conflict, displacement, technological transformation, and widening inequalities, ARDD remains committed to advancing inclusive, innovative, and future-ready learning systems. Through initiatives such as *Investing in the Future* and *Nidaa for Change*, alongside its broader research, advocacy, and youth leadership work, ARDD continues to position education as a catalyst for empowerment, resilience, social cohesion, and sustainable development across Jordan and the wider region.

## Key Results at a Glance







### Investing in the Future: Sustainable AI-Enabled Learning Systems

One of ARDD's flagship educational initiatives in 2025 was [Investing in the Future: Sustainable AI-Enabled Learning Systems in the Jordanian Education Sector](#)

Implemented by ARDD and the Renaissance Strategic Center in partnership with Vision Hope International (VHI) and Branches of Mercy (BOM), and in collaboration with the National Alliance for the Future of Education (NAFE), the initiative seeks to strengthen educational resilience through evidence-based policymaking, innovation, and responsible integration of emerging technologies into learning systems.

# The project directly engaged:

	Ministry of Education Administrators:	<b>16</b>
	Educators:	<b>120</b>
	Students:	<b>2,000</b>
	NAFE Members:	<b>30</b>

The initiative reflects ARDD's growing role in supporting educational reform efforts that combine technology, research, policy dialogue, and institutional partnerships to improve learning outcomes while ensuring inclusion and accessibility.

## **Nidaa for Change: Empowering the Next Generation of Women Leaders**

ARDD continued advancing girls' leadership and educational participation through: [Nidaa for Change: Empowering the Next Generation of Women Leaders](#) the initiative empowers girls and young women to become active contributors to educational and community transformation.

Through leadership development, advocacy training, civic engagement activities, and stakeholder dialogue, participants strengthened their capacity to influence educational decision-making and to advocate for more inclusive learning environments. The project demonstrates ARDD's commitment to positioning young women not only as beneficiaries of education systems but as leaders capable of shaping them.

Major 2025 milestones included:

- [ARDD Concludes Leadership and Advocacy Training for 41 Young Women in Amman and Mafrag](#)
- [Nidaa for Change Participants Launch Four Initiatives to Promote Inclusive Education in Amman and Mafrag](#)
- [Building Hope: Towards the Inclusion of Persons with Disabilities in Education](#)
- [Partnership Coordination within the Nidaa for Change Project](#)
- [ARDD and René Moawad Foundation Sign Partnership Agreement to Enhance Girls' Participation in Decision-Making](#)

## **Education, Inclusion, and Community Resilience**

Throughout 2025, ARDD continued advocating for education as a pathway toward dignity, protection, inclusion, and long-term social resilience—particularly for refugees, displaced populations, vulnerable youth, and marginalized communities.

### **ARDD Partnered with Tilli Kids to Localize Social-Emotional Learning Curriculum for Palestine Refugee Children and Children Across the Arab Region**

Beyond formal education reform, ARDD expanded its work on social-emotional learning and child well-being through a strategic partnership with **Tilli Kids**, an innovative platform developed through research at the Stanford School of Education. As part of its commitment to inclusive and rights-based education, ARDD [partnered](#) with Tilli Kids to localize and culturally adapt social-emotional learning (SEL) curricula for Arabic-speaking children, particularly Palestinian refugee children and vulnerable communities across the Arab region. Through a broader initiative supported by the UNICEF Innovation Fund and implemented in partnership with UNRWA, ARDD mobilized qualified trainers to support teachers, counselors, and educational specialists in delivering SEL programming in UNRWA schools in Jordan, helping create safer and more supportive learning environments while strengthening children's emotional resilience and well-being.

Through these initiatives, ARDD continued positioning education not only as a service-delivery sector, but as a strategic pillar for social inclusion, protection, leadership development, psychosocial well-being, and long-term sustainable development across Jordan and the Arab region

## **Sustainable Livelihoods, Economic Well-Being, and Good Governance**

In 2025, ARDD continued advancing an integrated approach to sustainable development that links livelihoods, economic resilience, localization, social protection, and participatory governance. Amid growing economic pressures, shifting aid dynamics, and increasing demands for locally led development, ARDD strengthened efforts to support communities, civil society organizations, entrepreneurs, and local actors in shaping sustainable and inclusive development pathways.

Through its **Sustainable Livelihoods and Economic Well-Being** and **Good Governance** programs, ARDD worked to strengthen local ownership, promote ethical and inclusive economic growth, support community-based enterprises, advance localization, and foster dialogue between civil society, government institutions, donors, and the private sector.

### **Key Results at a Glance**

- Expanded localization and governance support through **Future Forward: Unlocking Sustainable Local Opportunities**.
- Strengthened the capacities of **JONAF member organizations** through governance, advocacy, and sustainability programs.
- Organized the **Al Nahda Localization Award 2025** and the **Ethics in Business Award 2025**.
- Supported entrepreneurs, artisans, women-led businesses, and refugee-owned enterprises through multiple market access initiatives.
- Advanced policy dialogue on social protection, labor rights, local governance, economic resilience, and sustainable development.
- Launched new regional governance initiatives under the EU-funded **CLOSER Project**.

### **Future Forward: Unlocking Sustainable Local Opportunities**

A flagship component of ARDD's livelihoods and localization portfolio in 2025 was:

### Future Forward: Unlocking Sustainable Local Opportunities

Implemented through the **Jordan National NGOs Forum (JONAF)** and supported by the **Regional Development and Protection Programme (RDPP)**, the initiative sought to strengthen locally led development and enhance the role of national organizations in shaping humanitarian and development priorities.

Future Forward promoted localization as a structural shift in power, resources, and decision-making rather than merely a funding mechanism. Through capacity-building, governance strengthening, advocacy initiatives, and policy dialogue, the project enabled local actors to engage more effectively with donors, government institutions, and development partners while enhancing organizational sustainability and community ownership.

A major milestone was the organization of the:

### Strategic Reflection on the Future of Aid and Localization in Jordan

which brought together civil society organizations, localization experts, and international partners to examine the future of aid architecture, shrinking funding environments, and opportunities for locally led solutions.

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## Strengthening Civil Society Leadership Through JONAF

As coordinator of the **Jordan National NGOs Forum (JONAF)**, ARDD continued strengthening civil society governance, collective advocacy, and institutional sustainability.

### **Major achievements included:**

- [JONAF Launches Its Governance Framework](#)
- [JONAF Launches Comprehensive Program to Strengthen Member Capabilities and Advance Localization Efforts in Jordan's Civil Society](#)
- [JONAF Members Conclude ARDD-Led Training on Effective Advocacy](#)
- [JONAF Members Participate in Advanced Training on Advocacy and Lobbying Skills](#)
- [Five JONAF Members Win Elections for Charitable Associations Unions](#)

These efforts contributed to strengthening transparency, accountability, advocacy capacity, and institutional resilience among local organizations while enhancing their role in national development and policy processes.

## Celebrating Localization: Al Nahda Localization Award 2025

As part of its long-standing commitment to localization and community-led development, ARDD organized the:

## Al Nahda Localization Award 2025 Honors UN Women Jordan



Held under the theme:

### **“Localization of Humanitarian Action: From Theory to Practice in Times of Transformation,”**

the award recognized outstanding efforts to advance locally led humanitarian and development action. The initiative highlighted the importance of shifting power and resources toward local actors while promoting more equitable partnerships and sustainable community-centered approaches.

The award has become an important platform for advancing localization discourse in Jordan and the wider region, reinforcing ARDD’s leadership in promoting locally driven development models.

## Ethics in Business: Advancing Responsible and Inclusive Economic Growth

Recognizing the role of the private sector in advancing sustainable development, ARDD continued its strategic partnership with the **Jordanian Businessmen Association (JBA)** through the:



### The Ethics in Business Award Ceremony 2025 – Future Forward: Celebrating Champions of Localized and Sustainable Growth

Launched in 2023, the award recognizes enterprises that demonstrate excellence in ethical business practices, social responsibility, sustainability, community engagement, and inclusive economic development.

The initiative reflects ARDD’s broader vision that economic growth must be accompanied by accountability, social impact, and community well-being. Through the award, ARDD continues promoting a development model that balances profitability with social responsibility and long-term resilience.

### **Supporting Livelihoods and Community-Based Economic Opportunities**

Throughout 2025, ARDD expanded opportunities for entrepreneurs, artisans, women-led businesses, and refugee-owned enterprises through market access initiatives and livelihood platforms designed to strengthen self-reliance and local economic resilience.

Key initiatives included:

- [Season’s Market – Ramadan Bazaar Returns for Its Second Edition](#)
- [Season’s Market – Spring Bazaar \(Third Edition\)](#)

- [ARDD and JARA Association Sign Partnership Agreement to Promote Livelihood and Advocacy Opportunities at JARA Market 2025](#)
- [ARDD Signs a Memorandum of Understanding to Organize the Winter Bazaar in Support of Artisans and Small Business Owners](#)
- [Season's Market: Experts Highlight the Importance of Supporting Markets to Strengthen Livelihoods](#)

These initiatives strengthened market access, supported income generation, encouraged entrepreneurship, and fostered social and economic inclusion among both Jordanians and refugees.

### **Participatory Governance and Regional Cooperation**

In 2025, ARDD continued advancing its Good Governance agenda by promoting participatory decision-making, strengthening civic engagement, supporting localization, and fostering collaboration between communities, civil society organizations, and public institutions. Through research, policy dialogue, community engagement, and regional partnerships, ARDD worked to ensure that governance processes are more inclusive, accountable, and responsive to local needs.

A major milestone was the launch of the **CLOSER – Connecting Local Proximity Networks, Sustaining Participatory Governance** project, funded by the EU's Interreg NEXT MED Programme and implemented through a Mediterranean consortium of partners from Jordan, Palestine, Lebanon, Greece, Spain, and Italy.

#### [CLOSER – Connecting Local Proximity Networks Sustaining Participatory Governance](#)

Additional milestones included:

- [ARDD Begins Regional Change Journey Through the EU-Funded CLOSER Project](#)
- [ARDD Holds a Digital Symposium on Participatory Governance in the Arab Region](#)

These initiatives strengthened regional cooperation, local governance innovation, and participatory development approaches while creating opportunities for knowledge exchange across the Mediterranean region.

## **Good Governance, Participatory Governance, and Localization**

### **CLOSER Connecting Local proximity networks, Sustaining participatory governance**

As Jordan's national partner, ARDD is leading efforts to establish and strengthen **Local Proximity Networks (LPNs)** that bring together municipalities, civil society organizations, community leaders, and service providers to jointly identify local priorities and improve social service delivery through participatory governance approaches.

#### **Key milestones included:**

##### **ARDD Launches CLOSER Project to Enhance Participatory Governance**

##### **ARDD Begins Regional Change Journey in Jordan through the EU-Funded CLOSER Project**

Through these efforts, ARDD continued positioning good governance not merely as an institutional objective, but as a practical approach that empowers communities, strengthens local leadership, improves public participation, and contributes to more resilient and inclusive development outcomes across Jordan and the region.

#### **Strategic Outlook**

Through **Future Forward**, **Closer**, **JONAF**, the **Al Nahda Localization Award**, the **Ethics in Business Award**, and ARDD's broader governance and livelihoods programming, 2025 marked a significant step toward strengthening locally led development and sustainable economic resilience. ARDD's work demonstrated that localization, ethical economic growth, community ownership, and participatory governance are not separate priorities but interconnected foundations for long-term stability, dignity, and inclusive development across the Arab region.

## Renaissance Strategic Center (RSC)



### **Renaissance Strategic Center (RSC): Research, Dialogue, and Regional Thought Leadership**

The Renaissance Strategic Center (RSC), ARDD's think tank, continued to strengthen its position in 2025 as a leading regional platform for research, policy dialogue, and evidence-based advocacy. Through policy papers, research studies, dialogue platforms, strategic partnerships, and regional networks, RSC generated knowledge and policy recommendations that informed debates on governance, social protection, displacement, women's leadership, youth participation, education, humanitarian action, and the Question of Palestine.

Operating at the intersection of research, policy, and practice, RSC serves as a bridge between local realities and regional policy discussions, convening policymakers, researchers, civil society actors, youth leaders, humanitarian practitioners, and international experts to address emerging challenges across the Arab region.

### **Policy Dialogues, Webinars, and Strategic Conversations**

In 2025, RSC significantly expanded its convening role through webinars, policy discussions, roundtables, and regional dialogue platforms.

## Engage & Discuss Series

RSC launched the Engage & Discuss Series as a recurring platform for evidence-based policy dialogue.

Topics included:

- Migration Governance and Development in Jordan's Garment Sector
- Facing Displacement Through Collective Actions
- Labour Pathways for Refugees in Jordan
- Refugee Return and Reintegration
- Identity Building and Social Cohesion

## Governance and Local Governance Dialogues

RSC organized and participated in several discussions exploring governance reform and participatory approaches, including:

- Reimagining Participatory Governance in the Arab Region
- Local Governance Comparative Approaches Seminar Series
- CLOSER Project knowledge-sharing activities
- Discussions on civic engagement and public participation

## Question of Palestine Dialogues

Major events included:

- Webinar on UNRWA's 2025 Strategic Assessment
- International Court of Justice Advisory Opinion discussion
- Presentation of Francesca Albanese's report From Economy of Occupation to Economy of Genocide
- Book launch of Stolen Nation: The Right to Reparation of Palestinian Refugees
- Multiple Global Network on the Question of Palestine emergency meetings

## Research, Policy Papers, and Studies

In 2025, the Renaissance Strategic Center continued to strengthen its position as a regional knowledge hub through the production of original research, policy papers, studies, and analytical reports addressing governance, gender justice, youth participation, social protection, migration, and the Question of Palestine. These publications informed ARDD's programming, strengthened evidence-based advocacy, and contributed to national and regional policy debates.

## Research Impact and Knowledge-to-Practice

Throughout 2025, the Renaissance Strategic Center (RSC) continued strengthening the connection between research, policy, and practice. Beyond producing studies and policy papers, RSC served as a platform for translating evidence into dialogue, informing programming, and supporting policy engagement at local, national, regional, and international levels.

Research findings generated through RSC informed multiple ARDD initiatives related to youth participation, women’s leadership, localization, governance, migration, refugee protection, education, and social protection. Evidence and recommendations were also utilized in policy dialogues, webinars, advocacy initiatives, and consultations involving government institutions, civil society organizations, donors, academic institutions, and international stakeholders.

Through its webinars, Engage & Discuss Series, strategic dialogues, and partnerships with universities and research institutions, RSC helped create spaces where evidence could be exchanged, debated, and translated into practical recommendations. This approach strengthened ARDD’s commitment to ensuring that research remains grounded in community realities while contributing to policy development and institutional learning.

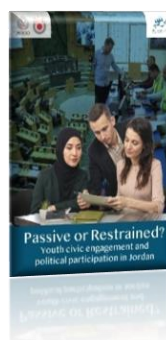
## Women, Youth Leadership, and Democratic Participation

One of RSC’s most significant research portfolios in 2025 focused on understanding how young people and women engage in leadership, civic participation, and democratic processes.

Flagship reports included:



**Gatekeepers and Enablers: Fathers, Brothers, and Girls' Leadership in Jordan and Egypt**



**Passive or Restrained? Youth Civic Engagement and Political Participation**



**Evolving Perspective: Leadership Qualities among Young Men and Women in Jordan**



**Women, Youth, and Leadership: Lessons Learned**



**Passive or Restrained? Youth Civic Engagement and Political Participation**

Together, these studies generated one of the most comprehensive evidence bases produced by civil society in Jordan on youth participation, women’s leadership, gender norms, and pathways for democratic engagement. Their findings directly informed ARDD initiatives including New Generation (GenG), She Leads, Nidaa for Change, Empowering Each Other, Tawasol, and the Reclaiming the Future campaign.

**Women, Peace and Security and Gender Justice**

Building on ARDD’s leadership in the Women, Peace and Security agenda, RSC produced research examining structural barriers to women’s participation and the impact of online and offline violence on civic engagement.

**Key policy and research outputs included:**

- [Walking on Eggshells: Pathways to Equality in Jordan – A Civil Society Perspective on the Beijing Declaration Commitments](#)
- [Changes in US Policies and Their Impact on Women’s Rights and Women Organizations in Jordan](#)

These publications informed national discussions on women’s participation, digital safety, and gender-responsive policy reform while supporting the broader objectives of the Reclaiming the Future campaign.

**Governance, Social Protection, and Economic Policy Influence**

Through the [Renaissance Strategic Center \(RSC\)](#), ARDD continued generating evidence-based policy analysis addressing governance, social protection, labor rights, economic resilience, and participatory development.

**Key publications and policy discussions included:**



From Local Prospects to National Policies: Challenges and Solutions of Licensing SMEs in Jordan



Redefining Participation: Arab Youth Between Traditional Politics and New Forms of Activism



A Shared Vision Activating Arts and Culture to Enhance Community Engagement and Ownership of Civic Spaces



Social Norms and Political Processes: Pathways to Enhance Civic and Political Participation



Western Aid Cooperation in Meltdown: Radical Change Required- After Critical Self-Reflection

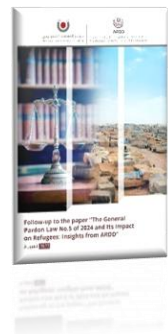
These contributions positioned ARDD as a key convener of dialogue on inclusive governance, economic justice, labor market reform, social protection, and sustainable development.

### **Migration, Refugees, and Humanitarian Policy**

Migration and forced displacement remained a major pillar of RSC's research and policy engagement.

Key events and publication included:

- [From Skills to Mobility: Designing and Enabling Labour Pathways for Refugees in Jordan](#)
- [From Hosting to Transition: Navigating the Opportunities and Challenges of Refugee Return](#)
- [Follow-up to the paper "The General Pardon Law No.5 of 2024 and Its Impact on Refugees: Insights from ARDD"](#)



### **Question of Palestine**

The Question of Palestine Program remained one of the Center's most prominent research portfolios in 2025, generating analysis on international law, accountability, humanitarian protection, forced displacement, and Palestinian rights.

Key dialogues, statements and policy papers included:

- [Question of Palestine Program Hosts High-Level Webinar on UNRWA's 2025 Strategic Assessment](#)
- [UNRWA's Ban and the Intensification of Settler-Colonial Erasure](#)
- [The Nakba Never Ended: History Repeats Itself, Justice is Denied, and the World is Silent](#)
- [The Global Network on the Question of Palestine Convenes Emergency Meeting to Discuss Recent Developments in Gaza](#)
- [Joint Statement: Human Rights Organizations Call for Urgent Action Against Forced Displacement in Gaza](#)
- [What Numbers Will Never Capture: Gaza Deep Wounds and Enduring Hope in Palestine](#)
- [Militarization, Climate Change, and Gendered Injustice: The Case of Gaza](#)
- [Global Network on the Question of Palestine discusses the impact of Israel's attack on Iran](#)

Collectively, these publications reinforced RSC's role as a regional platform for rigorous policy analysis and evidence-based advocacy, supporting ARDD's mission to advance justice, inclusive governance, human rights, and sustainable development across the Arab region.

### **Strategic Partnerships and Academic Cooperation**

RSC expanded its international footprint through new partnerships and institutional cooperation.

Key milestones included:

- Signing Memoranda of Understanding with the University of Turin and CIEE.
- Continued collaboration with ODI Global on comparative local governance research.
- Strategic cooperation with Independent Diplomat.
- Collaboration with UNESCO, universities, research centers, and international policy institutions.

These partnerships enhanced RSC's capacity to facilitate knowledge exchange, comparative research, and international dialogue while connecting Arab policy debates with global expertise.

## Euro-MENA Initiative for Democracy and Development: Strengthening Euro-Arab Dialogue and Cooperation



In 2025, the **Euro-MENA Initiative for Democracy and Development (ARDD-Europe)** emerged as a key platform for strengthening dialogue, policy engagement, and cooperation between Europe and the Middle East and North Africa (MENA). Established by ARDD in Brussels, the Initiative seeks to bridge policy, research, and civil society perspectives across both regions in response to profound geopolitical, economic, and social transformations. Its work focuses on migration and displacement, democracy and governance, human rights, peacebuilding, development cooperation, and Euro-Mediterranean partnerships.

### **Establishing a New Euro-MENA Platform**

A major milestone in 2025 was the official launch of the Euro-MENA Initiative in Brussels through a high-level policy workshop entitled "**The Middle East, North Africa, and Europe Post October 7, 2023: Impact and Policy Options.**" Organized with the support of the Belgian and Irish Embassies, the event brought together diplomats, researchers, civil society leaders, and policy experts from Europe and the Arab region to examine evolving regional dynamics and identify opportunities for cooperation. The launch marked ARDD's strategic expansion into Europe and reinforced its commitment to fostering dialogue, mutual understanding, and shared policy solutions between the two regions.



### Policy Research and Publications

The Initiative produced a series of flagship policy papers that addressed some of the most pressing challenges shaping Euro-MENA relations. These publications provided evidence-based analysis and policy recommendations for governments, civil society actors, and international institutions.

#### Key publications included:

Together, these publications explored the implications of conflict, displacement, democratic backsliding, shifting geopolitical alignments, humanitarian crises, and changing international aid architectures. They highlighted the need for more equitable partnerships between Europe and the Arab region, stronger support for civil society, and more coherent approaches to migration, peacebuilding, and sustainable development.

## **Advancing Policy Dialogue on Regional Crises**

Throughout 2025, the Initiative contributed to policy debates on the future of Euro-Arab relations amid escalating regional crises. Through public statements, policy engagement, and expert dialogue, it emphasized the importance of principled international cooperation, respect for international law, and support for conflict-affected populations.

### **Key interventions included:**

- [Euro-MENA Initiative: Europe Must Match Recognition of Palestine with Action](#)
- [Reclaiming Euro-Arab Cooperation: Responding to the Crisis in Sudan and the Region](#)

These contributions reinforced the Initiative's role as a platform advocating for rights-based approaches to peace, humanitarian response, refugee protection, and regional stability while promoting stronger engagement between European and Arab stakeholders.

### **Strategic Contribution to ARDD's Vision**

As ARDD's European platform, the Euro-MENA Initiative complements the work of the Renaissance Strategic Center by extending ARDD's policy engagement into European decision-making spaces. Through research, dialogue, advocacy, and partnership-building, the Initiative contributes to shaping a more inclusive and cooperative Euro-MENA relationship grounded in shared responsibility, human rights, democratic governance, and sustainable development. In its first full year of operation, the Initiative established itself as an important bridge between the two regions and a growing platform for constructive policy engagement on issues that transcend national and regional boundaries.

## **Networks, Coalitions, and Collective Action**

In 2025, these platforms played a critical role in advancing localization, women's leadership, refugee protection, education reform, civic participation, and policy dialogue across Jordan and the wider Arab region.

At the national level, ARDD continued coordinating the Jordan National NGOs Forum (JONAF), strengthening the role of local civil society organizations in development and humanitarian action. The year marked important institutional milestones, including the launch of JONAF's governance framework and a comprehensive capacity-building program to strengthen member organizations and advance localization efforts. These initiatives reinforced JONAF's position as a leading national platform advocating for more locally led and sustainable development approaches. JONAF members also demonstrated their growing influence through successful participation in charitable association elections, community-led humanitarian responses during Ramadan, and the expansion of the Season's Market initiative, which continues to support livelihoods and market access for both Jordanians and refugees.

Education remained another important area of networked action through the National Alliance for the Future of Education (NAFE), where ARDD continued facilitating collaboration between educators, policymakers, researchers, and civil society actors. Through the Investing in the Future initiative, ARDD helped advance dialogue on inclusive education, AI-supported

learning systems, and evidence-based education reform, positioning education as a key pillar for long-term social resilience and sustainable development.

A major achievement in 2025 was the expansion of the Tawasol Network, implemented by ARDD in partnership with UN Women Jordan. Originally established to strengthen women's participation in crisis management and preparedness in southern Jordan, Tawasol evolved into a broader platform connecting women-led and youth-led organizations, public institutions, and local stakeholders under Jordan's Women, Peace and Security agenda. Through governance workshops, capacity-building programs, induction meetings, and national dialogue sessions on crisis preparedness and local coordination, the network strengthened community resilience and promoted women's leadership in prevention, preparedness, and response.

At the regional and international levels, the Renaissance Strategic Center (RSC) continued facilitating the Global Network on the Question of Palestine (GNQP), which convened academics, legal experts, policymakers, and civil society leaders from around the world to address developments related to Palestine, international law, accountability, and refugee rights. During 2025, the Network convened emergency consultations on developments in Gaza, facilitated international discussions around Francesca Albanese's landmark report *From Economy of Occupation to Economy of Genocide*, and supported international advocacy efforts defending Palestinian rights and the mandate of UNRWA. These engagements further reinforced ARDD's role as a global convener of dialogue and policy engagement on Palestine.

ARDD also continued supporting the Migration and Refugee Forum for the Arab World (MARFA), creating spaces for dialogue on displacement, refugee protection, labour mobility, and durable solutions. These efforts complemented ARDD's broader policy engagement on refugee rights, humanitarian reform, and legal protection and were reflected in its participation in national and international refugee policy forums throughout the year, including the Global Refugee Forum and national consultations on refugee pledges and durable solutions.

Beyond thematic networks, ARDD continued strengthening strategic coordination through platforms such as the Jordan International Cooperation Forum (JICOF), which amplified civil society perspectives on shrinking humanitarian funding and the future of development cooperation in Jordan. Through collective statements and policy engagement, these platforms helped elevate local voices in discussions on humanitarian financing, localization, and sustainable development.

Together, these networks demonstrate ARDD's belief that lasting change is achieved through collective action. By connecting local communities with national institutions, regional actors, and international partners, ARDD continues to build inclusive platforms that generate knowledge, influence policy, strengthen civic participation, and advance a shared vision for justice, resilience, and sustainable development across the Arab region.

## Acknowledgements

ARDD extends its sincere gratitude to all donors, partners, networks, and supporters whose trust and collaboration made our work possible in 2025.

We are deeply grateful to our institutional partners, including the European Union, UN Women, UNHCR, UNRWA, Agence Française de Développement (AFD), Rutgers, the Regional Development and Protection Programme (RDPP), and the Interreg NEXT MED Programme, as well as the many foundations, research institutions, and civil society organizations that supported our mission throughout the year.

We also thank our strategic partners, including Vision Hope International (VHI), Branches of Mercy (BOM), the René Moawad Foundation (RMF), the International Rescue Committee (IRC), ODI Global, Independent Diplomat, Global Mentoring Initiative (GMI), Centro per lo Sviluppo Creativo Danilo Dolci, Law for Palestine, Tilli and numerous local, regional, and international organizations that contributed to advancing our shared goals.

Special appreciation goes to the members of JONAF, Tawasol, NAFE, GNQP, MARFA, and ARDD's broader network of partners and communities of practice whose collaboration continues to strengthen collective impact across the region.

Most importantly, we thank the communities, women, youth, refugees, educators, legal aid beneficiaries, and local leaders whose resilience, engagement, and aspirations remain at the heart of ARDD's work.

Together, we continue advancing a more just, inclusive, and sustainable future for the Arab region.



